Essex County College

A Framework for a Grants Strategy in 2012

Goal: Present a Framework for a Grants Strategy in 2012 at ECC

- Present five objectives for project designs and grant submissions in 2012
- Present seven methods to be incorporated into these grant applications
- Present linkages to studies that inform and support these objectives and methods
- Present grant opportunities for 2012 and link them to these 2012 grant objectives and methods
- Propose steps to follow at Essex County College

Objective 1: Provide Career Guidance & Academic Counseling to Promote Student Success

- Increase and enhance career guidance, academic counseling, and support services
- Serve more students than the current baseline
- Set targets and measure outcomes, such as:
 - --Fall to Spring retention & Fall to Fall retention
 - --Developmental Math & reading success rates
 - --First College-level Math & reading success rates
 - --% of participants assing courses with a "C" or above
- Utilize Pathways Plans (Method #2) and Data Collection (Method #4)

Objective 2: Prepare Students for Productive and Prosperous Lives

- To achieve sufficient foundations in literacy, numeracy, and thinking skills
- To be ready for responsible citizenship, career development and lifelong learning
- To develop seamless linkages with K—12 school systems
- To set personal pathways, such as science, technology, engineering or math (STEM), social services, business, humanities, or vocational/technical skills. (See Method # 2)
- To be empowered to persist, succeed, and graduate. Track key indicators. (See Slide #3)

Objective 3: Provide resources to promote STEM related pathways

- Utilize best practices to promote science, technology, engineering and mathematics (STEM)
- Encourage and facilitate student interest, progress and success in STEM-related courses

• Utilize local and regional employers (Method #1)

Objective 4: Assist Displaced Workers and Older Adults to Prepare for the Workforce

• Target adults who have some college but no degree or certificate

- Assist displaced workers to increase prose and quantitative literacy and job-related skills
- Increase the number of citizens in Essex County with an associate's degree or certificate

Objective 5: Develop students for the social and public service sectors

• Prepare students to address great social needs in our service area

- Help students to develop skills and abilities for public service
- Promote high levels of motivation for public service
- Help students to persist, succeed, and graduate with a degree or certificate

Strategy: Link Objectives with Methods

Objectives

- #1: Career Guidance
- #2: Prepare Students for Productive & Prosperous Living
- #3: Promote STEM
- #4: Assist Displaced Workers and Returning Students
- #5: Prepare students for social & public services

Methods

- #1: Link with Employers
- #2: Pathway Plans for Students
- #3: Link Non-credit and for credit courses
- #4: Collect & Utilize Data
- #5: Support ESL students
- #6: Utilize alternate instructional systems
- #7: Linkages between K—12 students and ECC

Method #1: Engage Local and Regional Employers

- Involve local and regional employers in the development of courses, curricula, certificates, and degrees
- Work with employers to reduce the "skills gap" where many young adults lack the skills and work ethic needed for many jobs that pay middle-class wages
- Network with employers to increase the exposure of students in the workplace and to link their job experience while in college to their course work
- Help place degree and certificate graduates into jobs

Method #2: Pathway Plans for Students

- Maximize the # of students who develop and follow an individualized pathway plan
- Clear paths and support for K—12 students into college and careers
- Track from acceptance and enrollment the participation of all students in support programs and projects
- Measure levels of participation and outcomes
- An individualized plan to include career objectives, a program of study, degree and/or certificate objectives, and work-linked learning experiences

Linking Objectives with Methods

Objectives	Methods Available for the Objective
#1: Career Guidance	#1 (Employers), #2 (Plans), #4 (Data), #5 (Support ESL), & #7 (Linkages to K—12)
#2: Prepare Students for Productive & Prosperous Lives	#2 (Plans), #3 (Non-credit to Credit), #4 (Assist Displaced workers), #6 (Alternate Instruction), and #7 (Linkages to K—12)
#3: Promote STEM	#1 (Employers), #2 (Plans), # 4 (Data), #5 (Support ESL), & # 6 (Alternate Instruction)
#4: Assist Displaced Workers & Returning Students	#1 (Employers), #2 (Plans), # 4 (Data), #5 (Support ESL), & # 6 (Alternate Instruction)
#5: Prepare Students for Social and Public Services	#1 (Employers), #2 (Plans), # 4 (Data), #5 (Support ESL), & # 6 (Alternate Instruction)

Support from the Literature

• "Pathways to Prosperity" (2011, Harvard)

http://www.gse.harvard.edu/news_events/features/2011/Pathways_to_Prosperity_Feb2011.pdf

• "College Completion Kit" (2011, USDOE)

http://www.whitehouse.gov/sites/default/files/college_completion_tool_kit.pdf

- "Big Ideas Project" (2011, N.J. Council of County Colleges)
- "Rising Above the Gathering Storm" (2010, NAS)
- "Help Wanted: Projection of Jobs...." (2010, Georgetown)

http://www9.georgetown.edu/grad/gppi/hpi/cew/pdfs/FullReport.pdf

- "Make": "An American Manufacturing Movement" (2011)

http://www.compete.org/publications/detail/2064/make/#

Focus: Three Essential Elements to Face a National Challenge

- First: "...broader vision of school reform that incorporates **multiple pathways** to carry young people from high school to adulthood."
- Second: "...much expanded role for **employers** in supporting these pathways."
- Third: "..a **new social compact** between society and its young people."

Source: William C. Symonds, Robert B. Schwartz and Ronald Ferguson, February, 2011. *Pathways to Prosperity: Meeting the Challenge of Preparing Young Americans for the 21st Century*. Report issued by the Pathways to Prosperity Project, Harvard School of Education., p. 23.

Anticipated Grants in 2012

GrantTitle	Source	Quarter Due?	
Scholarships for Disadvantaged Students	HRSA	One	
Nursing Collaborative	HRSA	One	
Eligibility for Titles III and V	USDOE	One	
Trade Adjustment Assist. Com. College Career	USDOL	One	
Health Care Innovative Challenge (w/NJIT)	Center/ Medicare, etc.	One	
Upward Bound	USDOE	One	
Minority Science & Engineering Improvement	USDOE	Two	
Carl Perkins Technical & Career Education	NJDOE	Two	
H S I STEM Articulation	USDOE	Two	
Transform Undergrad. Educ. STEM (w/ RU)	NSF	Two	
STEP	NSF	Three	
Bridges to the Baccalaureate (w/RU)	NIH	Three	

Linking Grants & Objectives

GrantTitle	Obj. 1	Obj. 2	Obj. 3	Obj. 4	Obj. 5
SDS		X			
Nursing Collaborative		X			
Eligibility for Titles III/V	X	x			
Trade Adjustment/USDOL		X		X	
Health Care Innovation					X
Upward Bound		X			
Minority Science/Engineer.			x		
Carl Perkins		x	x		
H S I STEM/ USDOE	X	x	x		
Transform STEM/ NSF	X	x	x		
STEP/ NSF	X	x	x		
Bridges/RU/NIH	X	X	X		

It all starts with an Idea....Then turn to the LOGIC MODEL

Common Terms of the Logic Model:

- Needs
- Goals
- Activities
- Outputs
- Outcomes
- Targeted Group
- Impact

Source: Phyl Renninger, Ph.D. August, 2010. Essex County College Grant Workshop, Slides #9 and 10. Slide #11 from the Renninger workshop is duplicated on the next slide.

Reference: Follow the links to the Logic Model Guide at www.wkkf.org

Design Team Roles

- Facilitator (Set meeting dates, locations, times, agenda; conduct meeting, stay on time and on task; use emailing of drafts and teleconference calls)
- Subject Area Expert
- Project Administrator or Implementer
- Budget Specialist
- Collaborating Partner
- Grant Writer
- Support: Recorder, Timekeeper, Copies
- Electronic Submission Expert

Source: Phyl Renninger, Ph.D. August, 2010. Essex County College Grant Workshop, Slide 17—slightly modified by Neil De Haan.